

Equity, Diversity, Inclusion and Belonging Policy

1. Vision

- 1.1. HSU places a strong emphasis on creating an inclusive and respectful community that upholds the principles of Equity, Diversity, Inclusion and Belonging (EDIB). In support of this commitment, all students and staff are expected to actively contribute to a positive and inclusive campus environment.
- 1.2. HSU is committed to supporting an environment in which all colleagues, students, patients and visitors are treated with respect and a zero-tolerance approach is taken to bullying, harassment, victimisation and discrimination; all people have the opportunity to realise their full potential.
- 1.3. HSU values cultural competency as an essential aspect of an inclusive community. Students and staff are encouraged to educate themselves through promoted events and training opportunities, about different cultures, perspectives, and experiences, fostering an environment where diversity is celebrated, and cultural awareness is promoted.

2. Aims

- 2.1. This policy promotes positive attitudes towards diversity and inclusion, to ensure that everyone working, visiting, studying or applying at HSU is treated fairly and with dignity and respect regardless of inappropriate distinctions, such as age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation (as identified under the [Equality Act 2010](#) as 'protected characteristics').
- 2.2. HSU is committed to ensuring that everyone achieves a sense of belonging. To achieve this, we strive to create a culture that promotes acceptance, inclusion and belonging for everyone. Belonging is also promoted through our values.
- 2.3. The University is committed to ensuring best practice. We are a Disability Confident employer. This means we welcome and want to attract, recruit and retain disabled people within our workforce, so we can benefit from their skills and talents. The Disability Confident scheme is owned by UK Government and replaces the previous Two Ticks scheme.
- 2.4. The University will comply with all relevant legislation and aims to promote good practice in all aspects of the University. Training will be provided to all staff on Equality, Diversity and Inclusion.

3. Our Values

- 3.1. At HSU our values as described below are at the heart of everything we do, guiding our behaviours in the workplace so that we can be inclusive and diverse as a community.

Caring – Caring is demonstrated every day by expressing and accepting caring, compassion and respect in our personal and professional relationships. As a health sciences university, we treat people with respect and compassion.

Professional – We take pride in the quality and standards of the work that we do and the relationships we form. We are competent and reliable, working in an ethical way and seek to be excellent in all that we do.

Passionate – We passionately believe in the power of education to inspire and transform lives, and in healthcare to enable and support people to reach their full potential, to be happy, live well and thrive.

Inclusive – We welcome diversity as an essential component of a healthy society and an enriched educational environment. We strive to create a safe and accessible space where all students and staff feel they belong and can flourish as part of our supportive community. Our patient services are centred on the needs of each individual, delivered in an atmosphere of dignity and respect.

Collaborative – To play our part in solving complex world problems we believe in the power of working together. Our multi-professional environment provides opportunities for collaborative working, interprofessional education and multidisciplinary patient care to benefit our students, staff and patients. We are small and specialist but together with our partners we can make a big difference.

4. Definitions

Diversity is about welcoming all the ways we are different (both visible and invisible) and promoting a wide range of different people and perspectives.

Equity is about recognising that each person has different circumstances and may need different resources and opportunities to reach an equal outcome.

Inclusion is about valuing people's unique ideas and lived experiences and ensuring they feel involved, respected, connected, and have their voice heard.

Belonging is about creating a culture where people can be themselves, have psychological safety, appreciate each other, and feel part of something bigger.

5. Protected Characteristics

In the Equality Act 2010, nine characteristics were identified as 'protected characteristics'. Under the Equality Act 2010, all employers are under a statutory duty not to directly or indirectly discriminate against anyone who possesses a protected characteristic. These are essentially aspects of a person's identity that make them who they are.

The University will not tolerate unfair or unlawful treatment on grounds of the following characteristics.

5.1. Age

- 5.1.1 The University celebrates and values the diversity of people of all ages and aims to ensure that all people are treated fairly and with dignity irrespective of their age. It is direct age discrimination to deny people opportunities or affect their employment contract or opportunity to study with us because of their age unless there is an objective reason for doing so.

5.2. Disability

- 5.2.1 The University is committed to disability legislation compliance and offers its full support to staff, students and visitors with disabilities, making reasonable adjustments where practicable.

5.3. Gender Reassignment

- 5.3.1 The University celebrates and values the diversity of its staff and students and aims to ensure that all transgender and gender diverse students and staff are treated fairly and with dignity and respect before, during and after gender reassignment.

5.4. Marriage and Civil Partnership

- 5.4.1 HSU aims to ensure that all students and staff who are in a marriage or civil partnership are treated fairly and with dignity and respect. Civil partnership is recognised and reflected in the university policies in accordance with the law.

5.5. Pregnancy and Maternity

- 5.5.1. The University aims to provide an environment where its people are supported and treated fairly and with dignity and respect during pregnancy, maternity leave, paternity leave and whilst breastfeeding. This policy of equality is extended to staff with immediate family carer responsibilities and staff who have adopted children. More information about maternity leave can be found in the Family Friendly Policies document.

5.6. Race

- 5.6.1. The University is committed to racial equality in employment, student life on and off campus and in the clinical environment. This includes a zero tolerance of threatening, abusive or insulting words or behaviour, materials and public acts that are likely to cause offence on the grounds of race. Furthermore, indirect discrimination will not be tolerated, and a definition is identified in Appendix 1

5.7. Religion and Belief and Non-Belief

- 5.7.1. Religion or belief should be taken to mean the full diversity of religious and belief affiliations within the UK, including non-religious and philosophical beliefs such as atheism, agnosticism and humanism. University staff and students must be mindful of the legislation in relation to their role in promoting academic freedom. The University is committed to promoting equality of opportunity between people of different religious beliefs and opinions.

5.8. Sex

- 5.8.1. The University is committed to embedding gender equality throughout the staff and student community. The University will proactively address underrepresentation, for example, progression of women in their chosen career and gender balance on particular academic courses.
- 5.8.2. Our Gender Pay Gap Report shows the difference in the mean and median pay and bonuses of men and women, the proportion of men and women who received bonus pay and the proportion of men and women in each of four quartile pay bands. It also addresses the reasons for the pay gap and provides a summary of the action which is being taken to address the gap. For the latest report, please go to our website.
- 5.8.3. All institutional policies and procedures should use gender-neutral language.

5.9. Sexual Orientation

- 5.9.1. The University celebrates and values the diversity of its staff, students and patients. We aim to ensure that all heterosexual, lesbian, gay, bisexual, queer, questioning or asexual are welcomed and are treated fairly and with dignity and respect on and off the campus.

6. Belonging

- 6.1. The University is committed to ensuring that everyone feels a sense of belonging. We aim to provide a workplace culture that cares for our staff and this is one of our key values. To ensure no-one feels like an outsider we support our staff through providing access to:

- Mental Health First Aiders
- Employee Assistance Programme with confidential counselling sessions
- People Team
- Line manager or any senior manager
- Staff Association
- Health and Safety Adviser
- Occupational Health Referrals

HSU recognises that effective communication plays a big part in making staff feel that they belong in our community. The university ensures that everyone is kept informed through regular internal emails from our marketing and people teams as well as staff assemblies. The Staff Association aims to ensure staff have a voice and can raise concerns or feedback via their representatives who have a direct impact on matters that staff are passionate about. HSU is also committed to developing staff through regular catch ups with line managers, annual reviews, succession planning and talent management. The University is committed to ensuring that all staff have the opportunity to reach their individual potential.

Belonging is the feeling of being respected, acknowledged and included in the workplace which the HSU aims to achieve through staff living our values and a consistent approach towards following policies and process as well as training for all staff.

HSU is committed to supporting all students to transition into the University and develop a sense of belonging early in their studies. We want all students to know they matter to us and this links to the Student Engagement Strategy. To ensure no-one feels like an outsider we support our students through providing access to:

- Personal tutors
- Year reps
- Champions
- ASU
- MHFA
- Student Services

6.2. Student Admissions

- 6.2.1. HSU is committed to excellence in admissions and aims to provide a professional and fair service for applicants. The University aims not only to select students who have the ability and motivation to benefit from the programs which they intend to follow and who contribute to University life, but also to ensure that no prospective or existing student is treated less favourably on any

grounds based on the protected characteristics listed above.

- 6.2.2. At least one member of any student interview panel must have completed mandatory training. Our admissions process ensures equity for all applicants.

6.3. Access and Participation

- 6.3.1. HSU is committed to widening access in higher education and is keen to see a socially and culturally diverse staff and student population at the University. To help achieve this the University offers a wide range of activities for schools, families and teachers. The University is involved in many projects which aim to raise aspirations, attainment and encourage progression to University as contained in the University's Access and Participation Plan. Therefore, there is an imperative that the University demonstrates good practice and adheres to the principles of equality and fairness.
- 6.3.2. HSU is committed to supporting mature applicants.
- 6.3.3. Once students reach the University our aim is to ensure we remove barriers to ensure all students reach their potential and after graduation achieve their preferred next steps in further education or their career

7. Teaching, Learning and Assessments

- 7.1 The University values the diversity of backgrounds and experiences that staff and students bring to the academic environment and is committed to meeting the needs of a diverse and changing University community. The University aims to ensure that all teaching, learning and assessment strategies are equitable, undertaken with awareness of the different needs of students, and are directed towards the encouragement of academic and personal development. The University recognises the importance of encouraging diversity to be reflected in the content of courses, teaching methods and forms of assessment.

8. Harassment and Bullying

- 8.1 HSU has zero tolerance of harassment and bullying in any form. Harassment and bullying means any unwanted behaviour that makes someone feel intimidated, degraded, humiliated or offended. Harassment and bullying behaviour is not always obvious or apparent to others, and may happen in the workplace, student, or clinical environment without awareness. All University staff and students have an important role to play in creating an environment where harassment and bullying are totally unacceptable. Staff or students experiencing harassment or bullying in any form are strongly encouraged to report this to a third party, which for staff may be a line manager or the People Department, and for students, the Students' Union or email reporting@hsu.ac.uk. Any reporting of instances of harassment or bullying will be treated in confidence and with the utmost seriousness, in line the Disciplinary Policy and Procedure.
- 8.2 HSU encourages staff and students to be active contributors to an inclusive community. This means not being passive bystanders when witnessing discriminatory behaviour but actively challenging and addressing such incidents, when safe to do so. Staff and students are encouraged to be allies and advocates, fostering an environment where everyone feels supported and valued. This includes offering support to individuals who may be experiencing bias, micro-aggressions, or other discriminatory behaviours.

9. Complaints

- 9.1. University staff who wish to make a complaint about an equality related matter should follow the University Grievance Policy. For students wishing to make a complaint regarding an equality related matter should refer to the [Student Complaints Policy](#).
- 9.2. No student or member of staff will be penalised for bringing a complaint under this policy. However, where a complaint is made maliciously and/or on knowingly false information, the complainant may be subject to the Disciplinary procedure.

10. Monitoring

- 10.1. The University is committed to equality monitoring of undergraduate and postgraduate applications, admissions, progression and achievement, and key staff employment data such as recruitment, pay, training and development. Comparisons are made against protected characteristics. The results of such monitoring will be reviewed by Senior Management Group on an annual basis for both staff and student data.
- 10.2. The University's internal monitoring process is an important way of determining whether measures taken by the University to combat inequality, harassment, discrimination and victimisation are effective. The University will produce an annual report, which will incorporate equality data and describe how diversity and inclusion activity is promoted within the University. This will enable the University's equality policies, activities and practices to be reviewed annually.

11. Recruitment and Employment of Staff

- 11.1. The process of recruitment and selection is to identify the most suitable person for the job in respect of experience, qualifications; skills and attitude. It is designed to be free from bias and discrimination either directly or indirectly on the grounds of one of the protected characteristics (see Appendix 1).
- 11.2. Please see the University's Recruitment Policy and Procedure for further details.

12. Implementation and Responsibilities

- 12.1. All members of the University are responsible for familiarising themselves with this policy and its implementation and will be required to sign off on iTrent that they have done so.
- 12.2. All new staff will be informed of this policy as part of their induction and will be reminded to familiarise themselves with this policy and any associated procedures on a periodic basis. Academics Staff will cover this topic as part of the induction process. The Senior Management Group is responsible for monitoring the effectiveness of this policy and for embedding a culture of diversity and inclusion across the University. Equality staff statistics will be sent to SMG on an annual basis for information.
- 12.3. All senior managers have a direct responsibility for ensuring the implementation of this policy and that training and support is carried out within their areas of responsibility. Senior managers must actively support and promote a culture of

inclusivity and diversity within their areas of responsibility. Line managers must also ensure that regular equality and diversity training is completed by those staff that they manage. All staff must remain fully engaged and committed to the University's diversity and inclusion agenda.

12.4. Line Managers are responsible for:

- setting a good example by treating all members of staff according to the principles outlined in this policy
- correcting unacceptable behaviour
- ensuring staff and students know how to report any forms of discrimination, bullying, harassment and victimisation
- ensuring that staff and students are encouraged and enabled to reach their full potential through promoting an inclusive study and work environment
- developing a culture in which the principles of this policy are embedded into their work areas
- identifying appropriate staff development to meet the needs of their respective role. All staff, students, visitors and contractors have a responsibility to:
- uphold the principles of this and other relevant Equality and Diversity policies
- contribute to a safe and inclusive environment that celebrates Equality and Diversity
- challenge unacceptable behaviour or any discrimination
- report unacceptable behaviour
- Live our values

12.5. All visitors are responsible for upholding the principles of this policy and contributing to a safe and inclusive environment that celebrates Equality and Diversity

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Originator / Author:	Head of People and Development
Owner:	Head of People and Development
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Effective from:	30/06/2026
Review date:	May 2029
Target:	Staff, students and patients of HSU
Policy location:	Sharepoint and University website
Equality analysis:	No direct impact, the policy provides for equality analysis to be undertaken as part of policy review. The policy provides for information to be made available in alternative formats as required, to make reasonable adjustments in line with the Equality Act 2010.

Appendix 1 Definitions

In line with the Equality Act 2010, HSU applies the following definitions in application of this policy:

Protected Characteristics

Age refers to a person belonging to a particular age (e.g. 32 year olds) or range of ages (e.g. 18 - 30 year olds). The Equality Act protects people over 18 from discrimination in employment.

Under this policy, no employee or student should be treated differently on the basis of their age unless it can be demonstrated that it is a proportionate means of meeting a legitimate aim.

A person has a **Disability** if they have a physical or mental impairment which has a substantial and long-term adverse effect on their ability to carry out normal day-to-day activities. To qualify for protection from discrimination, a person with a disability does not have to show that their impairment affects a particular 'capacity', such as mobility, speech, hearing or eyesight.

N.B. Candidates for employment should not be asked about their health before offering them work.

The protected characteristic of **Gender Reassignment** applies to a person who is proposing to undergo, is undergoing or has undergone a process to change their sex. To qualify for protection from discrimination a transgender person does not have to show that they are under medical supervision.

Marriage and Civil Partnership status are only protected characteristics in an employment context. Direct discrimination only covers less favourable treatment of a worker because the worker themselves is married or a civil partner. Single people and people in relationships outside of marriage or civil partnership (whether or not they are cohabiting), are not protected from direct discrimination because of their status. Legislation to enable same-sex marriage in **England and Wales** came into force on 13 March 2014.

Pregnancy is the condition of expecting a baby. **Maternity** refers to the period after the birth and is linked to maternity leave in the employment context. In the non-work context, protection against maternity discrimination is for 26 weeks after giving birth, and this includes treating a woman unfavourably because she is breastfeeding.

Women are protected from discrimination on the grounds of pregnancy and maternity during the period of pregnancy and any statutory maternity leave to which they are entitled. Employers must not consider an employee's period of absence due to pregnancy-related illness when making a decision about employment and should ensure that there are appropriate mechanisms for separately recording such illnesses.

Race refers to a group of people defined by their race, colour, and nationality (including citizenship) ethnic or national origins. A racial group can be made up of two or more different racial groups (for example, Black Britons).

Religion and Belief refers to religious and philosophical beliefs that affect a person's life choices or the way a person lives. Religion must have a clear structure and belief system. Belief means any religious or philosophical belief or lack of belief that guides a person's life choices. Humanism is a protected philosophical belief but political beliefs would not be protected.

Sex refers to a person's gender - a man or a woman.

Non-Binary is an umbrella term covering any gender identity that doesn't fit within the gender binary i.e. male or female. The label may also be used by individuals wishing to identify as falling outside

of the gender binary without being any more specific about the nature of their gender.

Sexual Orientation categorises a person's sexual attraction towards their own sex, the opposite sex, or both sexes.

No employee or student should be treated unfairly because of their sexual orientation. The Equality Act protects lesbian, gay, bisexual and heterosexual employees/ students from discrimination, harassment and victimisation.

1. Discrimination

Direct Discrimination occurs when someone is treated less favourably than another person because of a protected characteristic they have or are thought to have (see 'perceptive discrimination'), or because they associate with someone who has a protected characteristic (see 'associative discrimination').

Associative Discrimination occurs when someone is treated less favourably than another person because they are linked to someone with a protected characteristic. For example, you cannot refuse to recruit somebody because they are married to a foreign national or refuse to promote a person because they care for a relative with a disability.

Perceptive Discrimination occurs when someone is treated less favourably than another person because others think that they possess a particular protected characteristic, even if the person does not actually possess that characteristic. For example, you cannot refuse to recruit somebody because you think they are Muslim (whether they are or not) or refuse to allocate a job to a person purely because you think they don't look old enough.

Indirect Discrimination can occur when you have a condition, rule, policy or practice that applies to everyone but which particularly disadvantages people who share a protected characteristic. Indirect discrimination can be justified if you can show that your actions were a proportionate means of achieving a legitimate aim and, as such, are objectively justified.

An **Objective Justification** is when an otherwise discriminatory action can be objectively justified as a proportionate means of achieving a legitimate aim – that is, the way of achieving the aim is appropriate and necessary.

2. Harassment and Bullying

Harassment is unwanted conduct related to a relevant protected characteristic, which has the purpose or effect of violating an individual's dignity or creating an intimidating, hostile, humiliating or offensive environment for that individual. Employees are also protected from harassment because of perception and association.

Bullying includes persistent criticism, intimidation, personal abuse and/or ridicule which humiliates or demeans the individual involved, eroding their self-confidence.

3. Victimisation

Victimisation occurs when an employee/student is treated differently because they have made or supported a complaint, raised a grievance, or because they are suspected of doing so. An employee/student is not protected from victimisation if they have maliciously made or supported an untrue complaint.

4. Positive Action

Some people with protected characteristics are disadvantaged or under-represented in some areas of life, or have particular needs linked to their characteristic. They may need extra help or encouragement if they are to have the same opportunities as everyone else. **Positive Action** refers to a range of lawful actions that seek to overcome or minimise disadvantages that people who share a protected characteristic have experienced, or to meet their different needs. For example, under our Recruitment Policy we will automatically offer an interview to all candidates with a disability who request an interview and meet the essential criteria for the role.

Affirmative Action is another term for Positive Action. It occurs when positive steps are taken to increase the participation of under-represented groups in the workplace or in uptake of services.

Positive Discrimination, the act of treating someone with a protected characteristic more favourably to counteract the effects of past discrimination, is illegal in the UK. For example, it is illegal to choose a black candidate over a white candidate for a job solely on the basis of their colour. However, in trying to address a low representation of ethnic minorities in the work place positive action – such as advertising jobs through local BME groups, is acceptable.

5. Reasonable Adjustment

Where a person with a disability is at a substantial disadvantage in comparison with people who are not disabled, there is a duty to take all reasonable steps to remove that disadvantage by (i) changing provisions, criteria or practices, (ii) altering, removing or providing a reasonable alternative means of avoiding physical features and (iii) providing auxiliary aids. The effect of a reasonable adjustment should be to provide a service as close as reasonably possible to the standard offered to non-disabled people.

This is an **Anticipatory Duty** for service providers, i.e. all reasonable adjustments known to the service provider should be made in advance to assist potential disabled service users and not just to those who are known to the service provider.

What is considered **Reasonable** will depend on all the circumstances of the case including the size of an organisation and its resources, what is practicable, the effectiveness of what is being proposed and the likely disruption that would be caused by taking the measure in question as well as the availability of financial assistance.

For example, it would be a reasonable adjustment for a small business to fit a ramp allowing people in wheelchairs to access the services as easily as non-wheelchair users.

If an adjustment is reasonable, the person or organisation providing the service must pay for it.

Proportionate refers to measures or actions that are appropriate and necessary. Whether something is proportionate in the circumstances will be a question of fact and involve weighing up the discriminatory impact of the action against the reasons for it and asking if there is any other way of achieving the aim. Where a decision is taken that a requested adjustment is not reasonable or proportionate, the University would need to ensure that the decision was supported by appropriate evidence.

Some examples of reasonable adjustments include:

- Providing information in **Alternative Formats** which are accessible to disabled people with specific impairments, for example Braille, audio description, subtitles and Easy Read.
- Fitting **Hearing Loops** that allow people with hearing aids to filter out distracting background noise in public places
- Fitting **Wheelchair Ramps** to allow access to different levels
- Providing **Disabled Facilities** that are wide enough for service users in wheelchairs
- Employing a Palantypist to allow an employee with a hearing impairment to take part in large

meetings

- Installing Videophone or Text phone facilities for blind service users
- Providing screen readers for blind or partially sighted employees
- Providing Sign Language Interpreters at healthcare appointments
- Changing the duration of door openings to allow people a long time to access through